



**DEPARTMENT OF THE AIR FORCE  
10TH FORCE SUPPORT SQUADRON  
USAF ACADEMY COLORADO 80840-2617**

9 January 2023

MEMORANDUM FOR 10 FSS PERSONNEL

FROM: 10 FSS/CC

SUBJECT: 10 ABW 2023 RESILIENCY DAYS

1. The 10th Air Base Wing’s mission has a different battle rhythm than a traditional military Installation. In order to support the USAFA mission, many of our personnel are required to work weekends and holidays. The nature of our business does not afford us the opportunity to collectively, as a Wing, take a set date as a Resiliency Day.
2. This memo outlines the selected resiliency days for USAFA, 10 ABW and 10 FSS. All supervisors will ensure their staff members are afforded the opportunity to observe designated Resiliency Days in accordance with the listing below. Military members are authorized a day pass for resiliency days and civilians are authorized liberal leave.
3. Several 10 FSS Resiliency Days require offices to remain open in order to serve USAFA customers since classes and/or institutional events are taking place. Minimum office manning requires offices to remain open on those days to serve customers, but under minimal staffing in order to allow staffs to split days off to observe the Resiliency Days. These determinations will be made by flight chiefs for their respective areas.

2023 Resiliency days are outlined in the chart below:

<b>Federal Holiday/(Observed)</b>	<b>USAFA 2022 Resiliency Day</b>	<b>10 ABW Resiliency Day</b>	<b>10 FSS Resiliency Day</b>
Martin Luther King Day Monday, 16 January	Determined by ME	Determined by Group	**Minimum Office Manning & Open for Customer Service Friday, 13 Jan or Tuesday, 17 Jan
Washington’s Birthday Monday, 20 February	Determined by ME	Determined by Group	**Minimum Office Manning & Open for Customer Service Friday, 17 Feb or Tuesday, 21 Feb

Memorial Day Monday, 29 May	Determined by ME	Determined by ME	**Minimum Office Manning & Open for Customer Service Friday, 26 May, or Tuesday, 30 May
Juneteenth Monday 19 June	Friday, 16 June	Friday, 16 June *	Friday, 16 June
Independence Day Tuesday 4 July	Monday 3 July	Monday 3 July *	Monday 3 July
Labor Day Monday, 4 September	Determined by ME	Determined by Group	**Minimum Office Manning & Open for Customer Service Friday, 1 Sep or Tuesday, 5 Sep
Columbus Day Monday, 9 October	Determined by ME	Determined by Group	**Minimum Office Manning & Open for Customer Service Friday, 6 Oct or Tuesday, 10 Oct
Veteran's Day Friday, 10 November	Determined by ME	Determined by Group	**Minimum Office Manning & Open for Customer Service Thursday, 09 Nov, or Monday, 13 Nov
Thanksgiving Day Thursday 23 November	Friday, 24 November	Friday, 24 November *	Friday, 24 November
Christmas Day Monday 25 December	Tuesday 26 December	Tuesday 26 December *	Tuesday 26 December

\*10 MDG will be open 1/2 day for Primary Care and Ancillary Services

\*\*Indicates minimum office manning required to maintain customer service support to USAFA

4. Thank you to all 10 FSS members for your continued dedication to supporting our Airmen and Families.

CHRISTOPHER D. DOZLER, Maj, USAF  
Commander